# Perspectives

Jan 2007

# Transformation Imperatives

| Strategic Reserve | | Operational Force |
|---|---|---|
| Active Service Draft | → | Volunteer/Recruited Force |
| Ample time for build-up | → | No/limited notice |
| Time-phased, overseas fight | → | Any time/any where |
| | → | Capabilities-based force |
| Threat-based force | → | Modular units |
| Linear formations | → | Asymmetric threats |
| Symmetric threats | → | Joint/multi-component/multinational |
| Single service/component | | |

*Minuteman values and missions transcend time*

**Federal Role = Strategic Reserve (1903-2001), but is since transforming**

1636 — 1903 (Dick Act) — 2001

***Constitutional Militia = Operational Force (since 1636)***

# National Military Strategy

**1** Defense of the Homeland

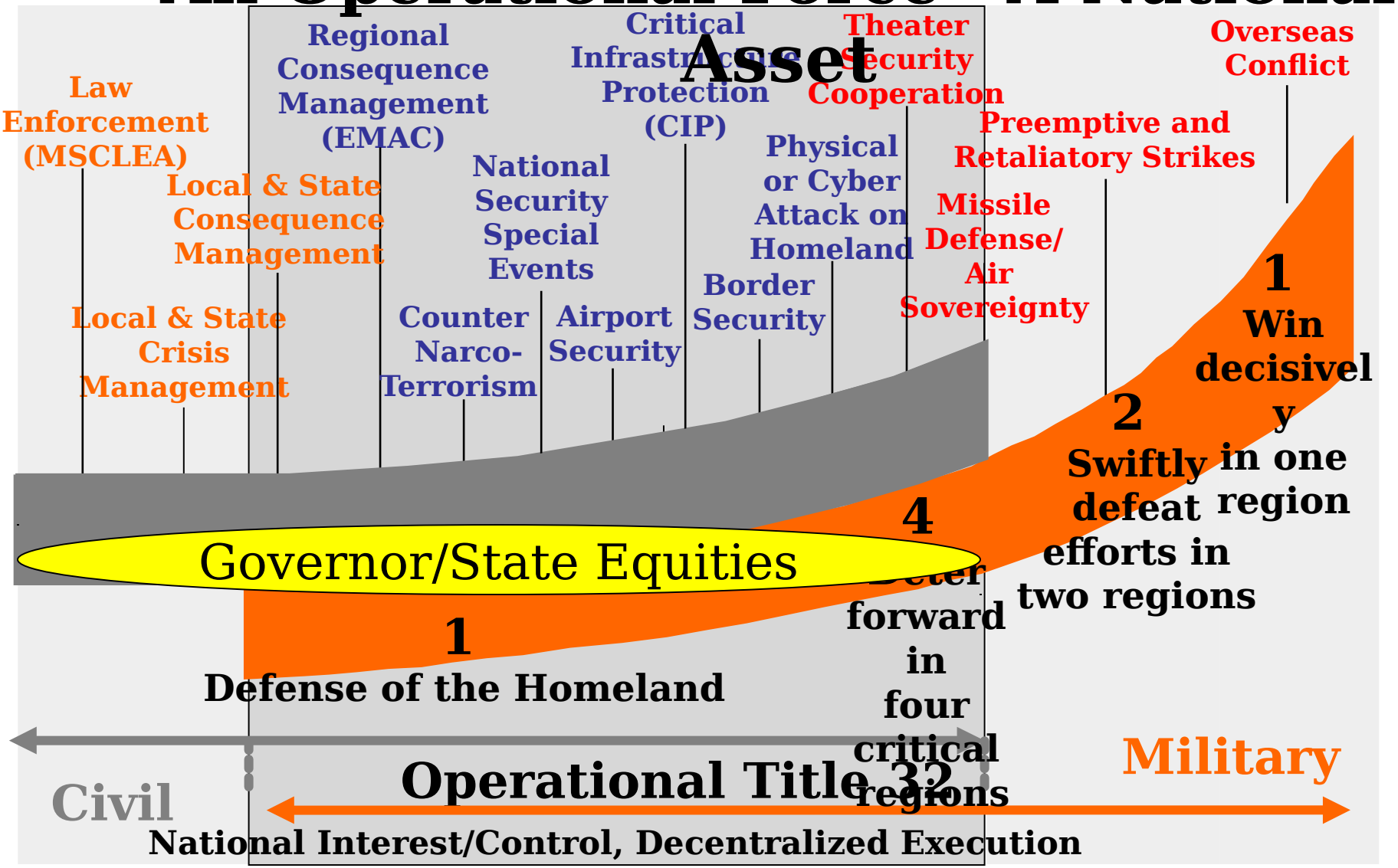
**4** Deter forward in four critical regions

**2** Swiftly defeat efforts in two regions

**1** Win decisively in one region

# Homeland Defense in Depth

## An Operational Force—A National Asset



# States

## *Homeland Defense/Security*

- Provide sufficient capabilities under state control
- Ensure appropriate capabilities/unit mix
- Provide a more predictable model for operational rotations

National Governors Association

**February 2004**

# DOD HLD Missions

- Homeland Defense Missions are defined as those missions occurring in the Continental United States, Alaska, Hawaii, and US territories. These missions would fall within two geographical combatant commanders area of responsibility: NORTHCOM and PACOM. The following list comprises the Homeland Defense Missions of DoD:

- **Air Defense**
- **Missile Defense**
- **Space Defense**
- **Maritime Defense**
- **Protection of the Defense Industrial Base**
- **Critical Infrastructure Protection (when directed by the President)**
- **AT/FP (Personnel & Installations)**
- **CBRNE Response**
- **Cyber Defense**
- **Information Operations**
- **Domestic Counterdrug**
- **Domestic Combating Terrorism**
- **Mass Migration**
- **Theater Security Cooperation**
- **DOD COOP/COG**
- **Domestic Crisis Manager**

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- **Civil Support**



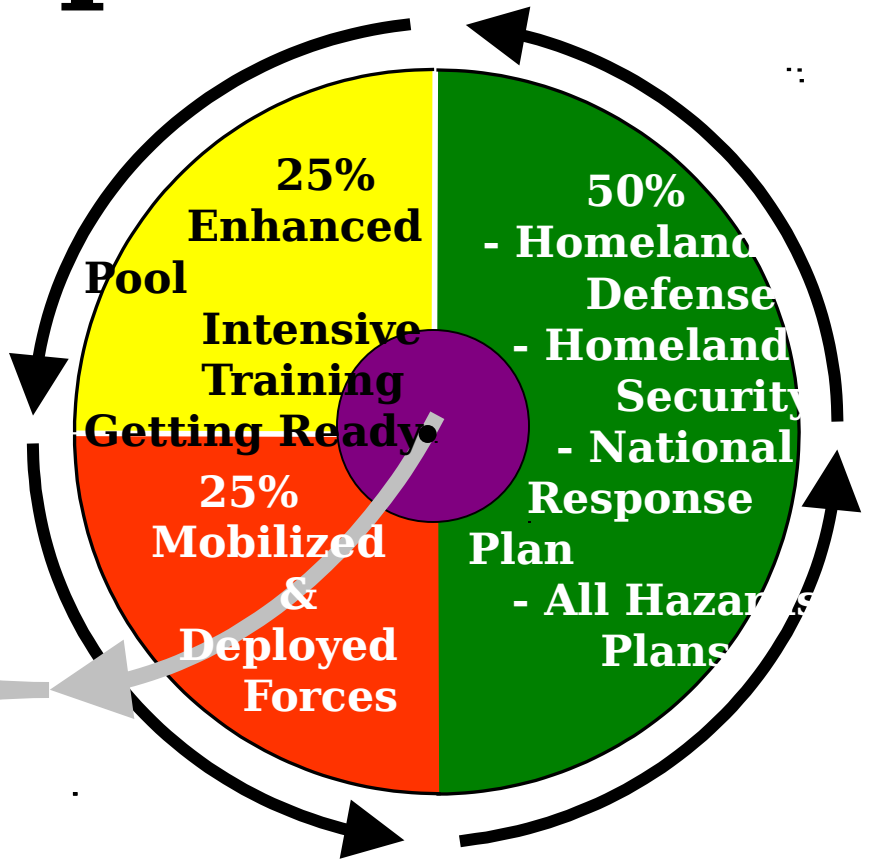
Exempt from public disclosure under 5 U.S.C.

# Army & Air National Guard Core Capabilities

## ESSENTIAL 10

- **Joint Force Headquarters (State)**
- **Civil Support Teams**

- **Maintenance**
- **Aviation**
- **Engineer** (Technical Search & Rescue)
- **Medical** (Mass Decon)
- **Communications**
- **Transportation**
- **Security**
- **Logistics**

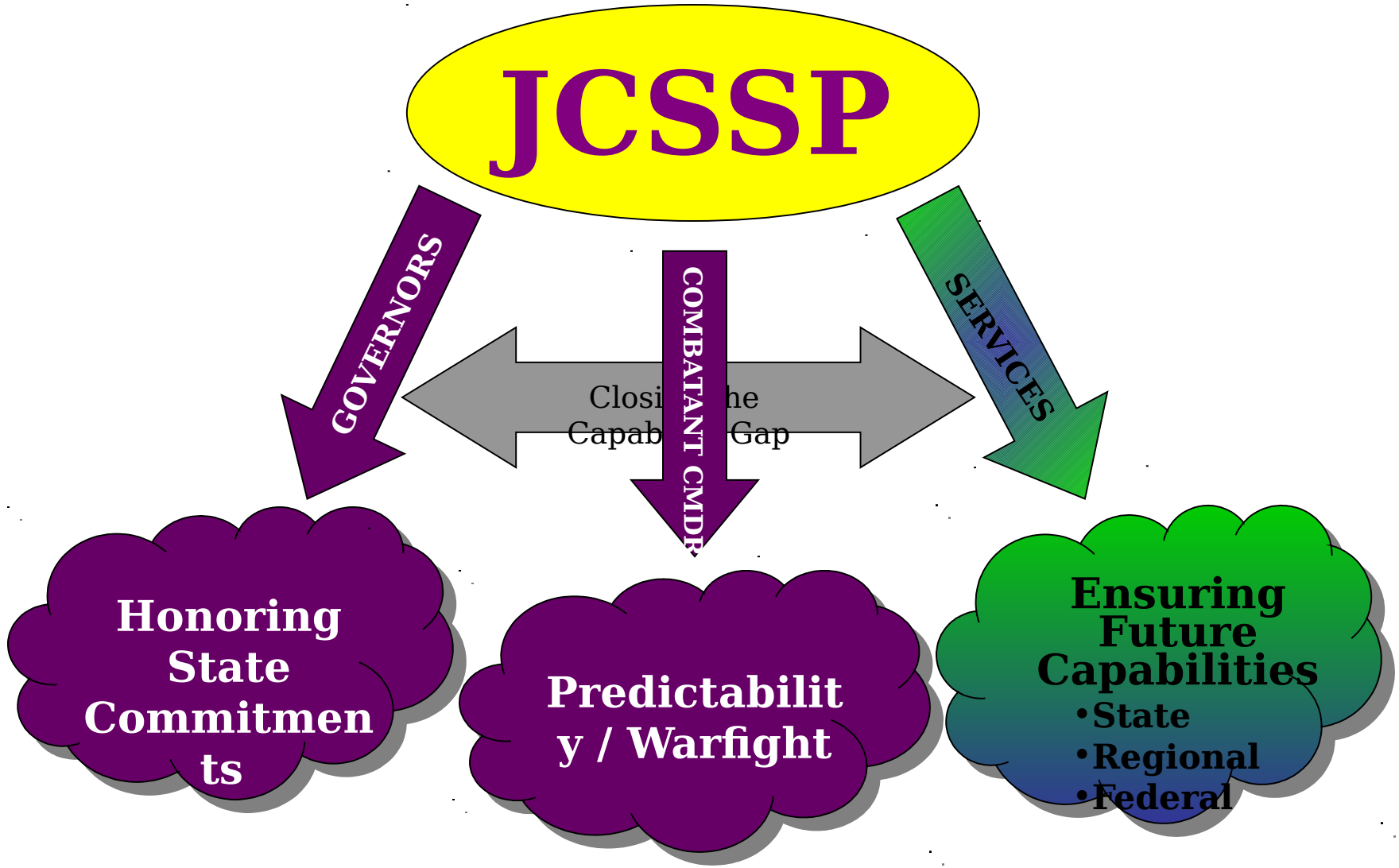


# Core Capabilities & ESFs

- **Joint Force Headquarters (State)**
  - C4ISR
  - RSOI
- **Civil Support Teams**
- **Maintenance**
- **Aviation**
- **Engineer** (Technical Search & Rescue)
- **Medical** (Mass Decon)
- **Communications**
- **Transportation**
- **Security**
- **Logistics**

- **Transportation**
- **Communications**
- **Public Works & Engineering**
- **Firefighting**
- **Emergency Management**
- **Mass Care, Housing and Human Services**
- **Resource Support**
- **Public Health & Medical Services**
- **Urban Search & Rescue**
- **Oil & Hazardous Materials Response**
- **Agriculture & Natural Resources (Animal & Plant Disease & Pest Response)** **(Natural & Cultural Resources & Historic Properties)**
- **Energy**
- **Public Safety and Security**
- **Long-Term Community Recovery and Mitigation**
- **External Affairs**

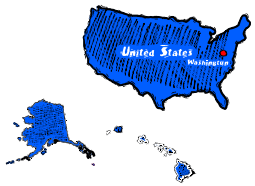
# Closing The Gap



# Joint Combined State Strategic Plans

Governor

CoCom




Request for Capabilities

Request for Forces

***Integrate Needs***
***Leverage Forces***
***Deliver Capabilities***

TAG

int Staf

JFHQ

Services

Distribute Capabilities

NGB

Field The T10 Force

# 5 Years Later

| | September 2001 | Today |
|---|---|---|
| Joint Force Headquarters-State | 0 | 54 |
| CBRNE Enhanced Response Force Packages | 0 | 17 |
| 24/7 Joint Operations Centers | 0 | 54 |
| Critical Infrastructure Assessment Teams | 0 | 6 |
| National Guard Reaction Forces | 0 | 54 |
| Joint Combined State Strategic Plans | 0 | 54 |
| Computer Emergency Response Teams | 0 | 54 |
| Joint CONUS Communications Support Env. | 0 | 54 |
| WMD Civil Support Teams -- with the support and at the direction of Congress | 10 | 55 |

# Forward Deployed

## National Guard

Army

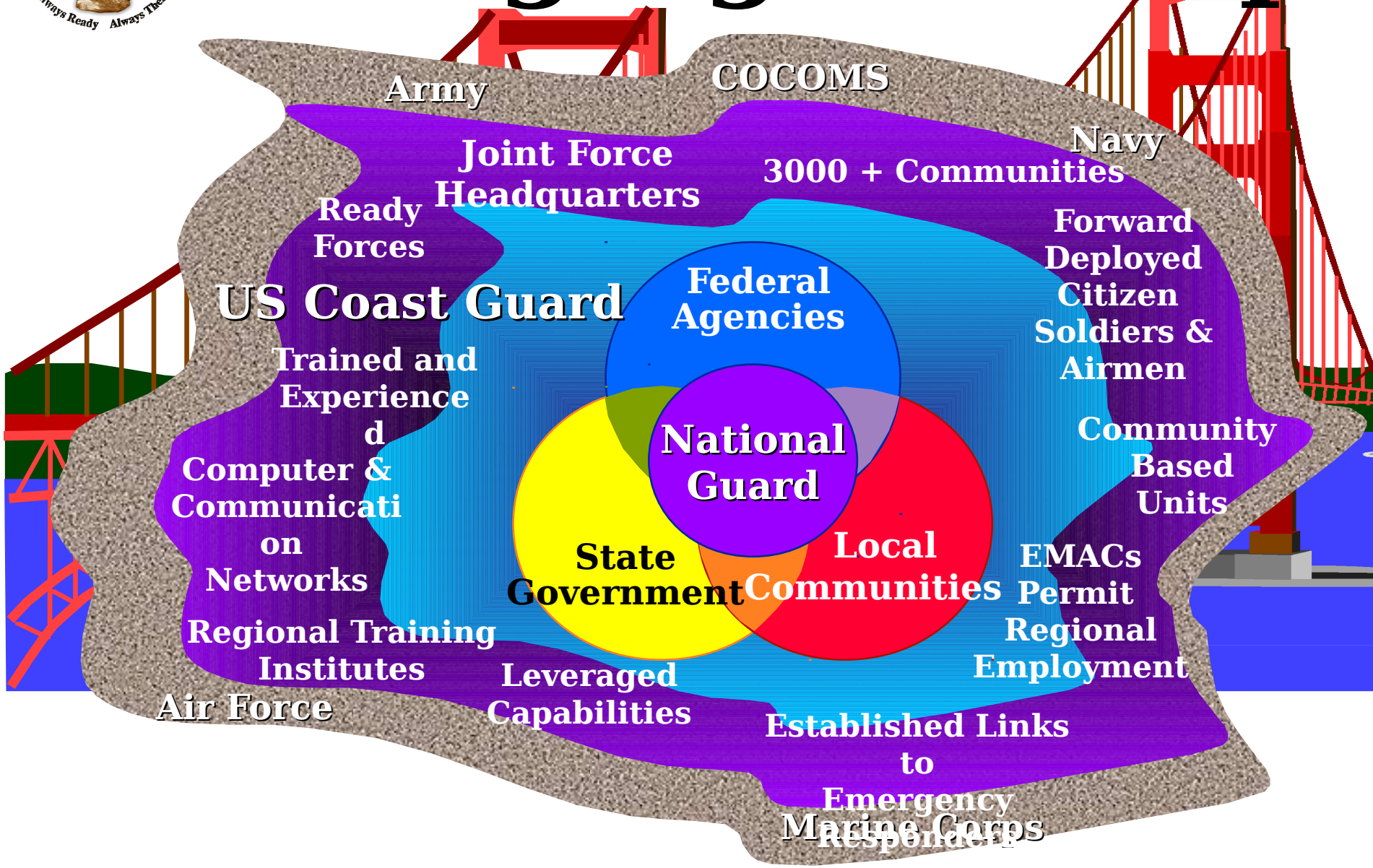
*Approximately 60 Locations, 27 States*

Air Force

*Approximately 70 Locations, 34 States*

**oximately 3200 Locations, 54 States, and Territ**

# Bridging the Gap



# Tiered Response

Federalized NATIONAL GUARD

Active Duty Forces

Other Military Resources

**PRESIDENT**
Federal Declaration

Dept of Homeland Security *(FEMA)*

NATIONAL GUARD from Supporting States

Interstate Emergency Assistance Compacts

STATE AGENCIES from Supporting States

DISASTER

***Nearly all missions are accomplished bel***

**GOVERNOR**
State Declaration

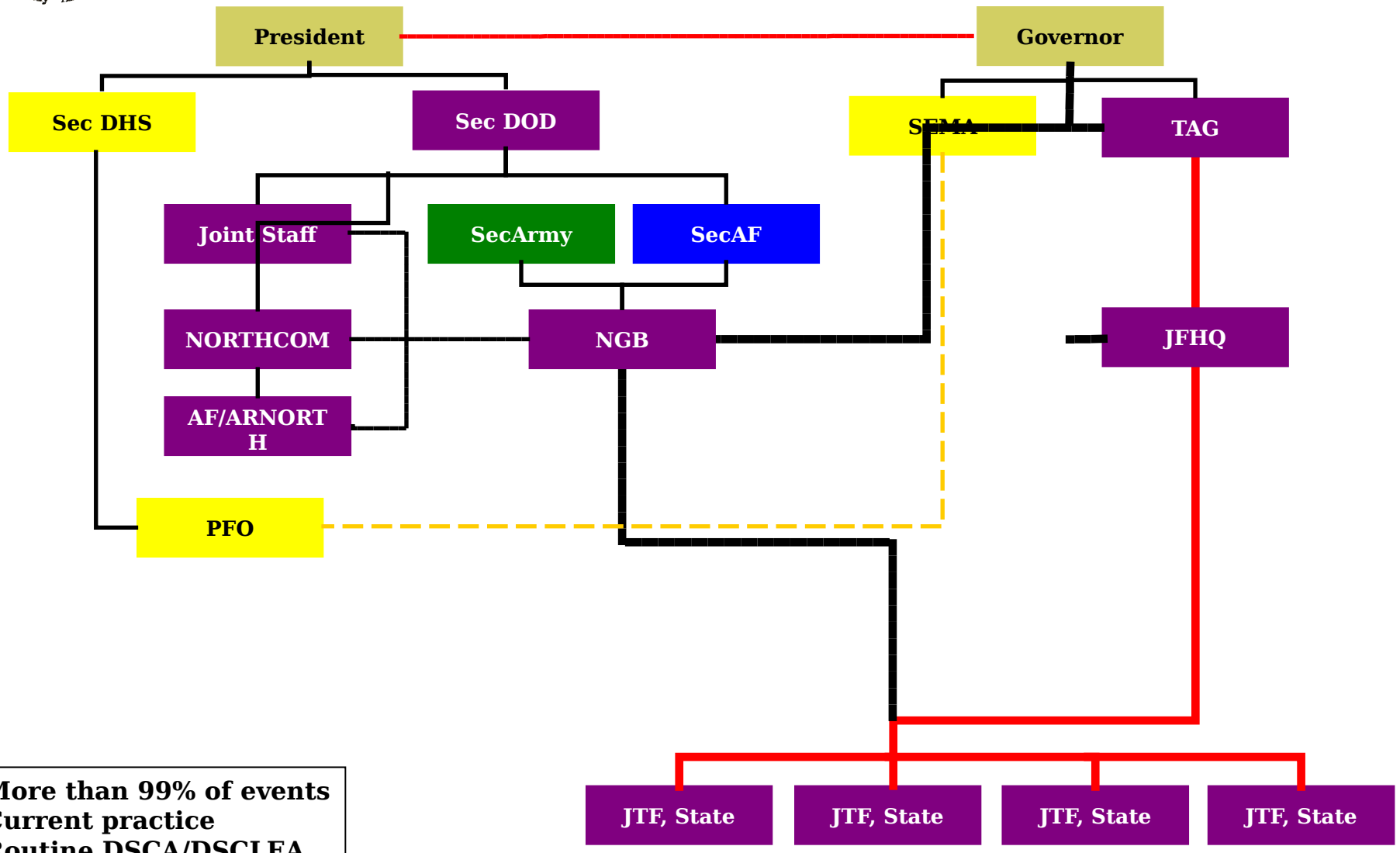
NATIONAL GUARD

STATE EMERGENCY MANAGEMENT AGENCY

STATE AGENCIES

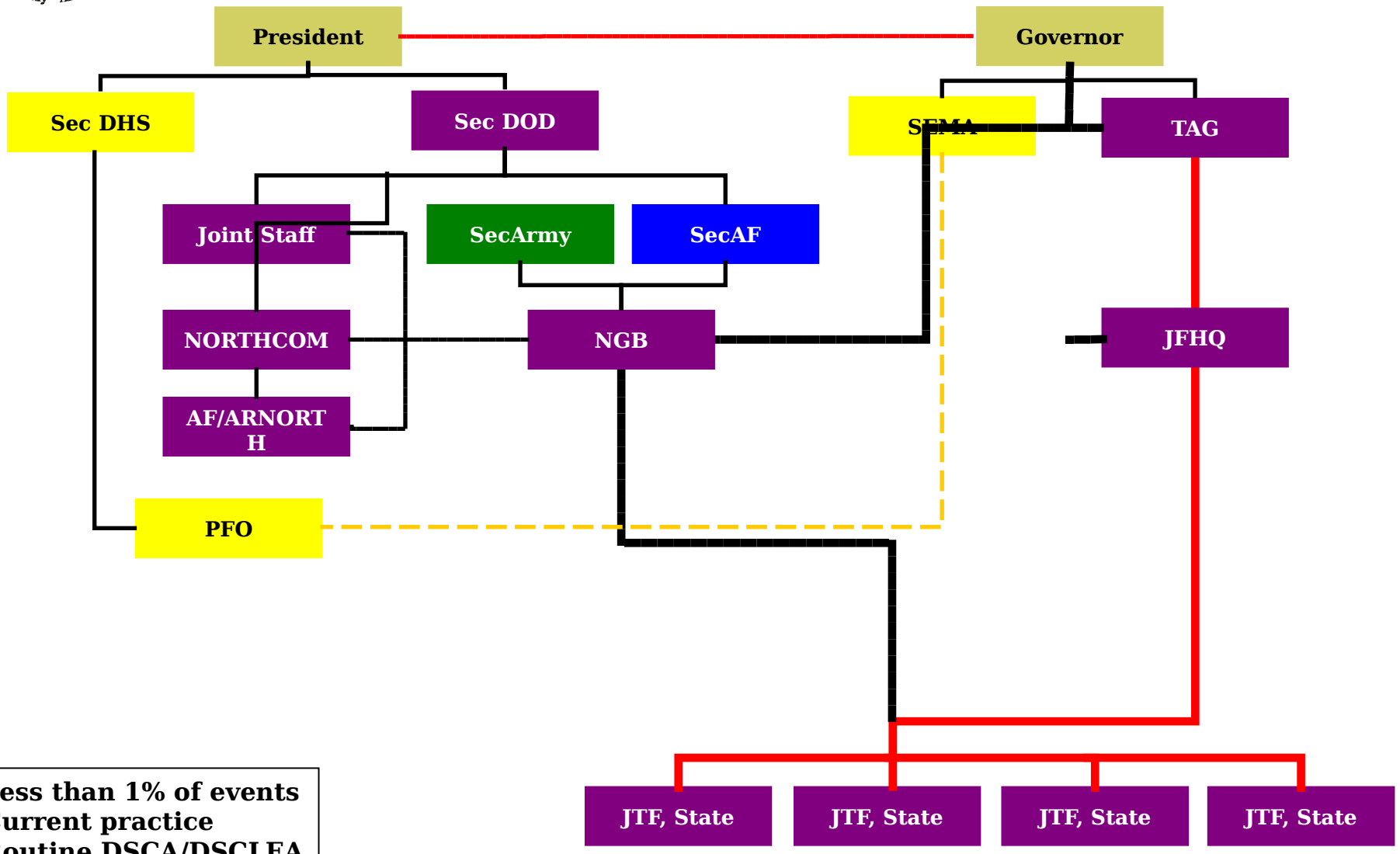
Local Civil Authorities Emergency

# State Active Duty




- More than 99% of events
- Current practice
- Routine DSCA/DSCLEA
- Governor control

# Operational T32

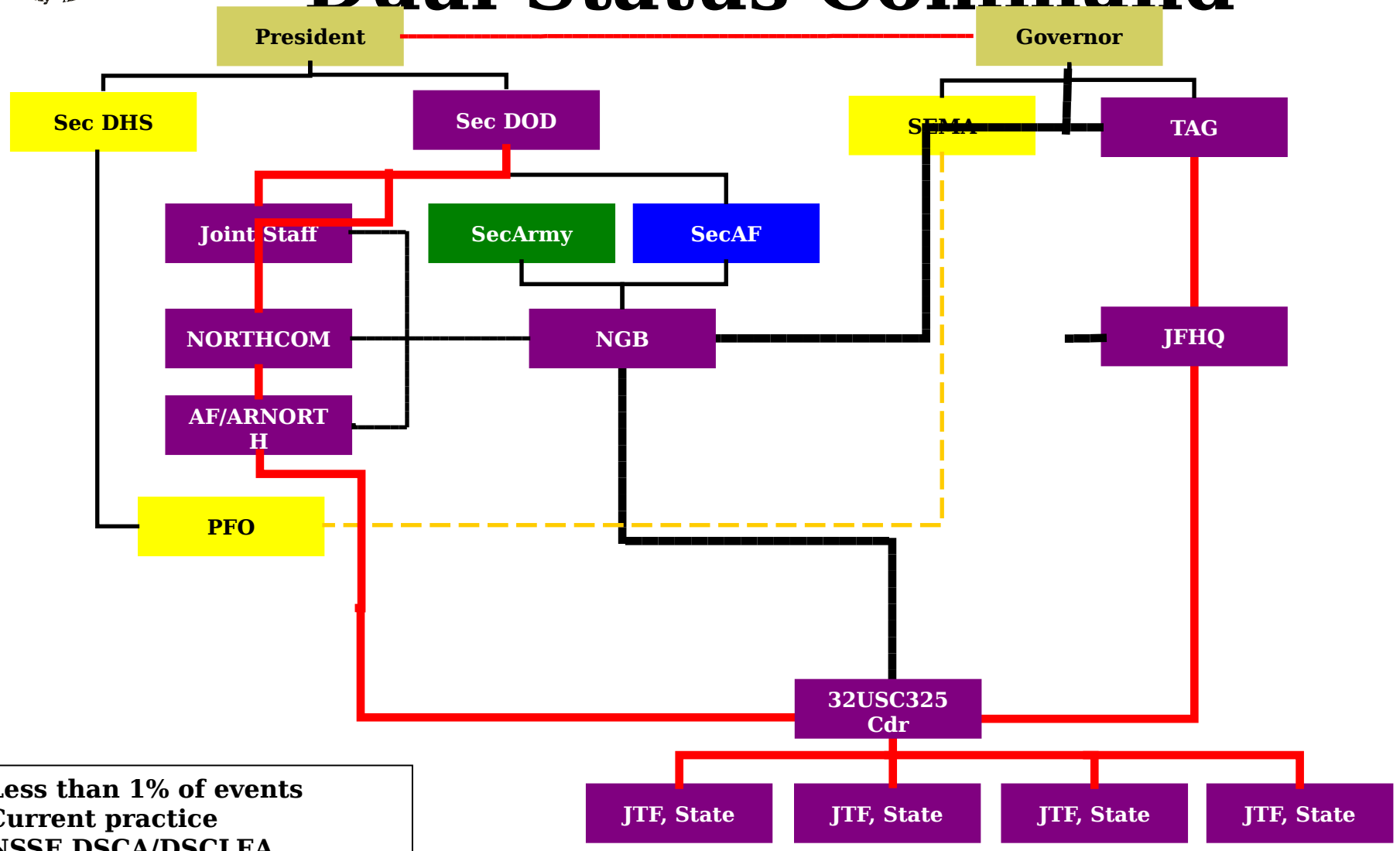



- Less than 1% of events
- Current practice
- Routine DSCA/DSCLEA
- Governor control

Command

# Today 32USC325

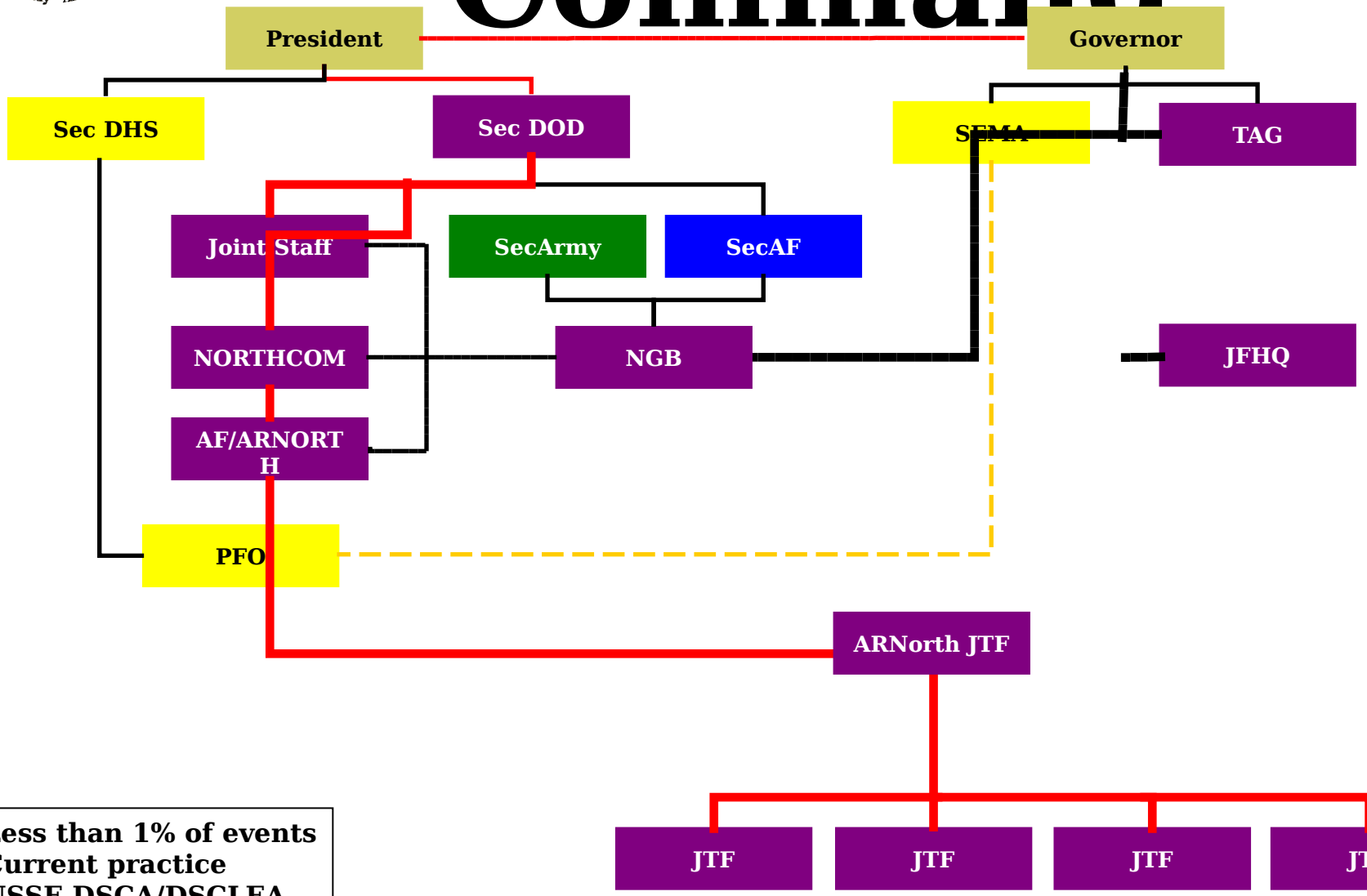
## "Dual Status Command"




- Less than 1% of events
- Current practice
- NSSE DSCA/DSCLEA
- President & Governor control

Command

# Title 10 Command



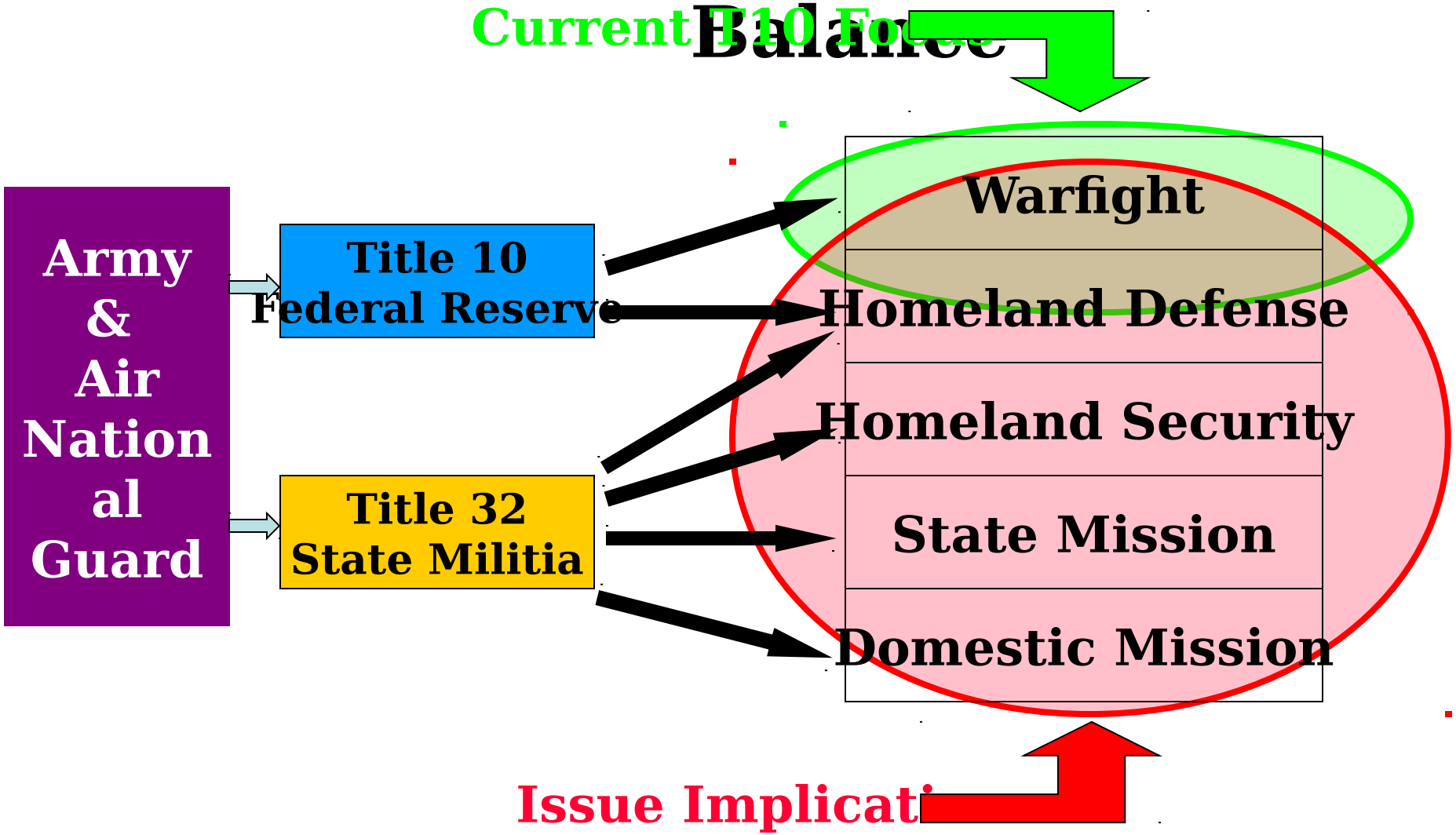

- Less than 1% of events
- Current practice
- NSSE DSCA/DSCLEA
- Presidential control

Command

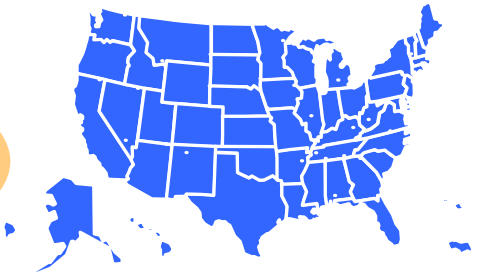
# Dual Status/Dual Mission

## Achieving Full Spectrum Balance

Current T10 Focus



# National Guard Bureau



Interagency | Joint Staff | Combatant Commanders | OSD

SecArmy

CSA

The Army Staff

CNGB

Assist

DARNG

DANG

The National Guard Bureau

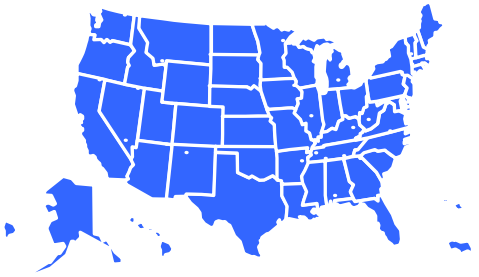
SecAF

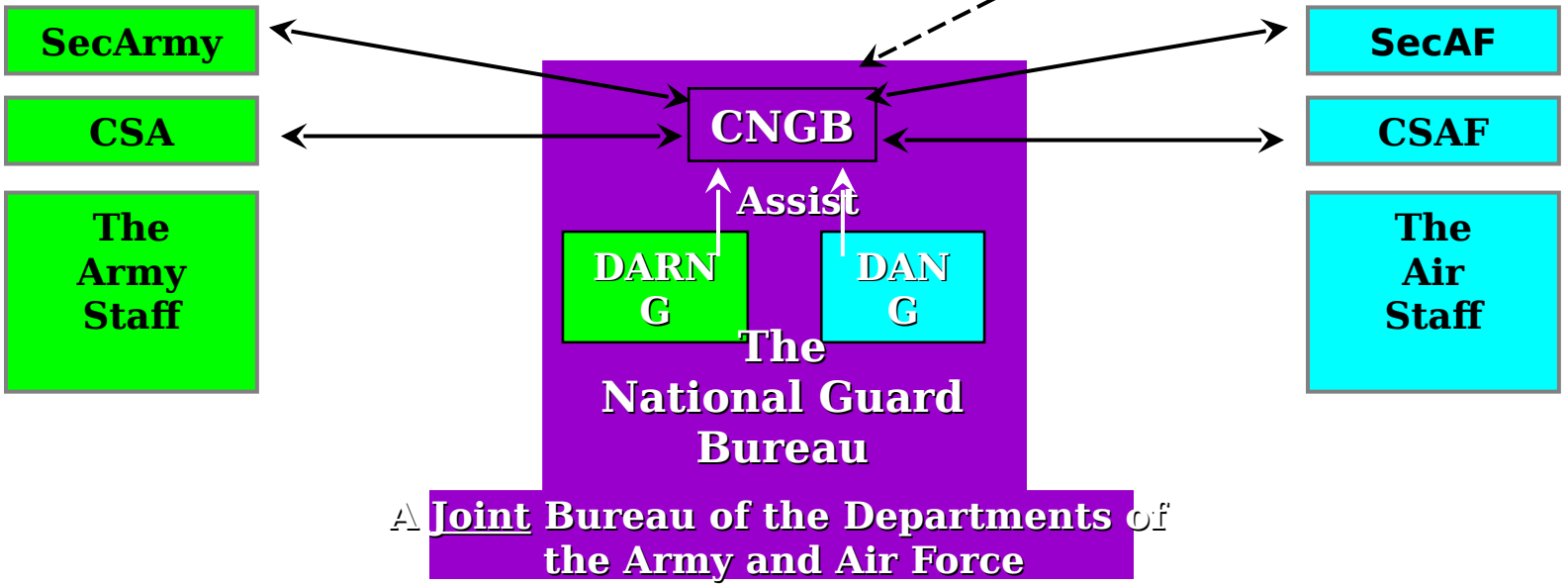
CSAF

The Air Staff

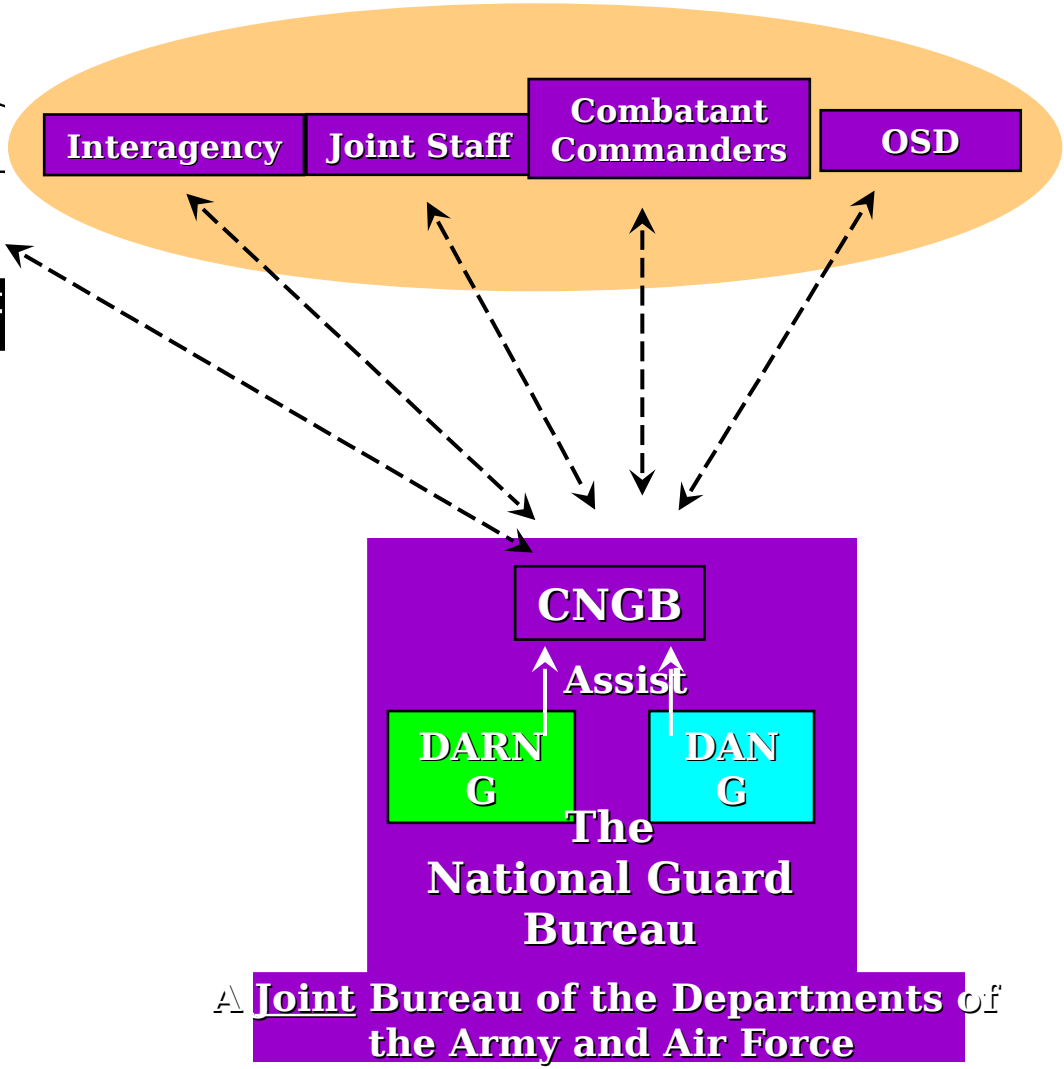
A Joint Bureau of the Departments of the Army and Air Force

# NGB Formal Relationships

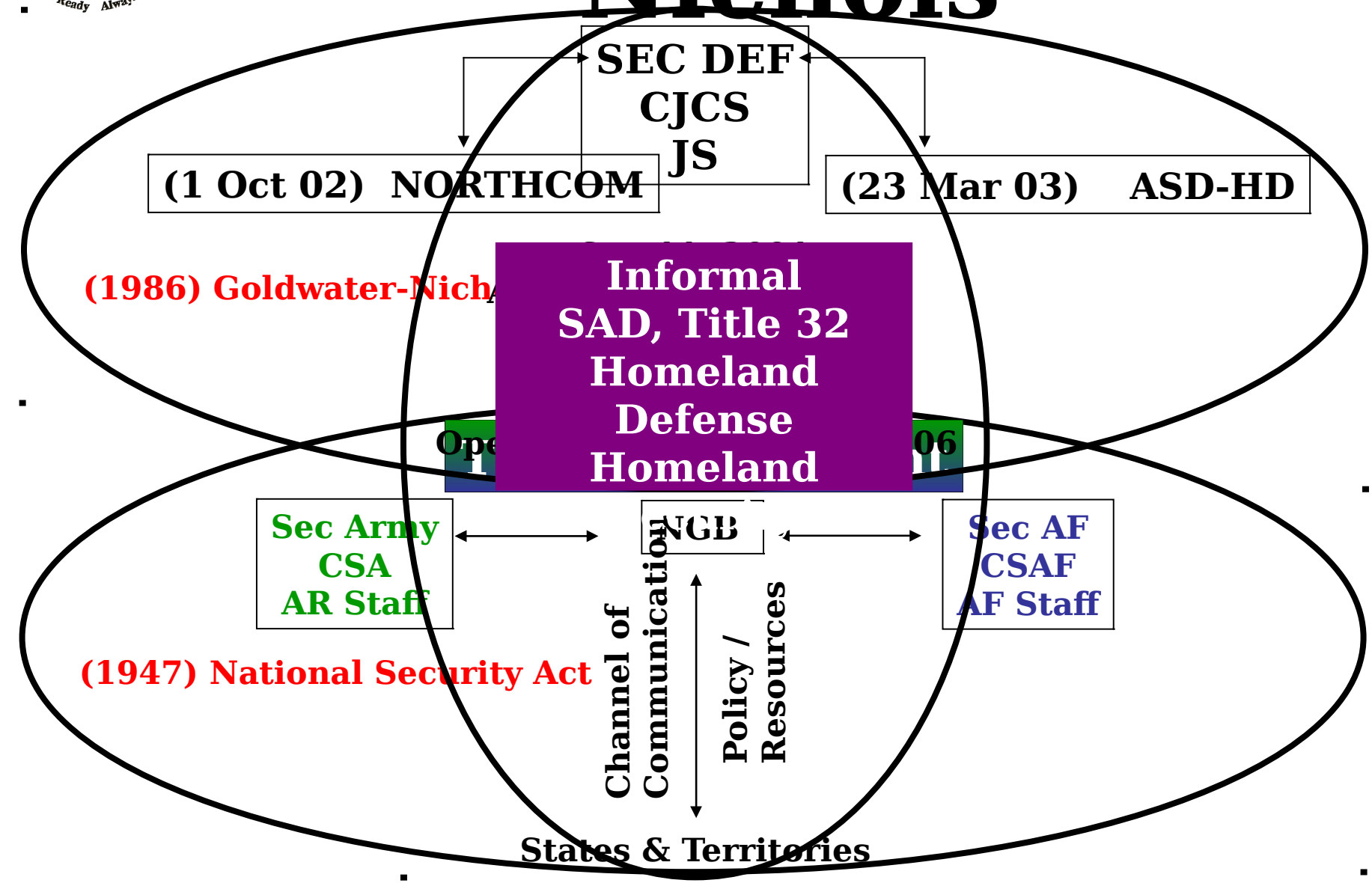




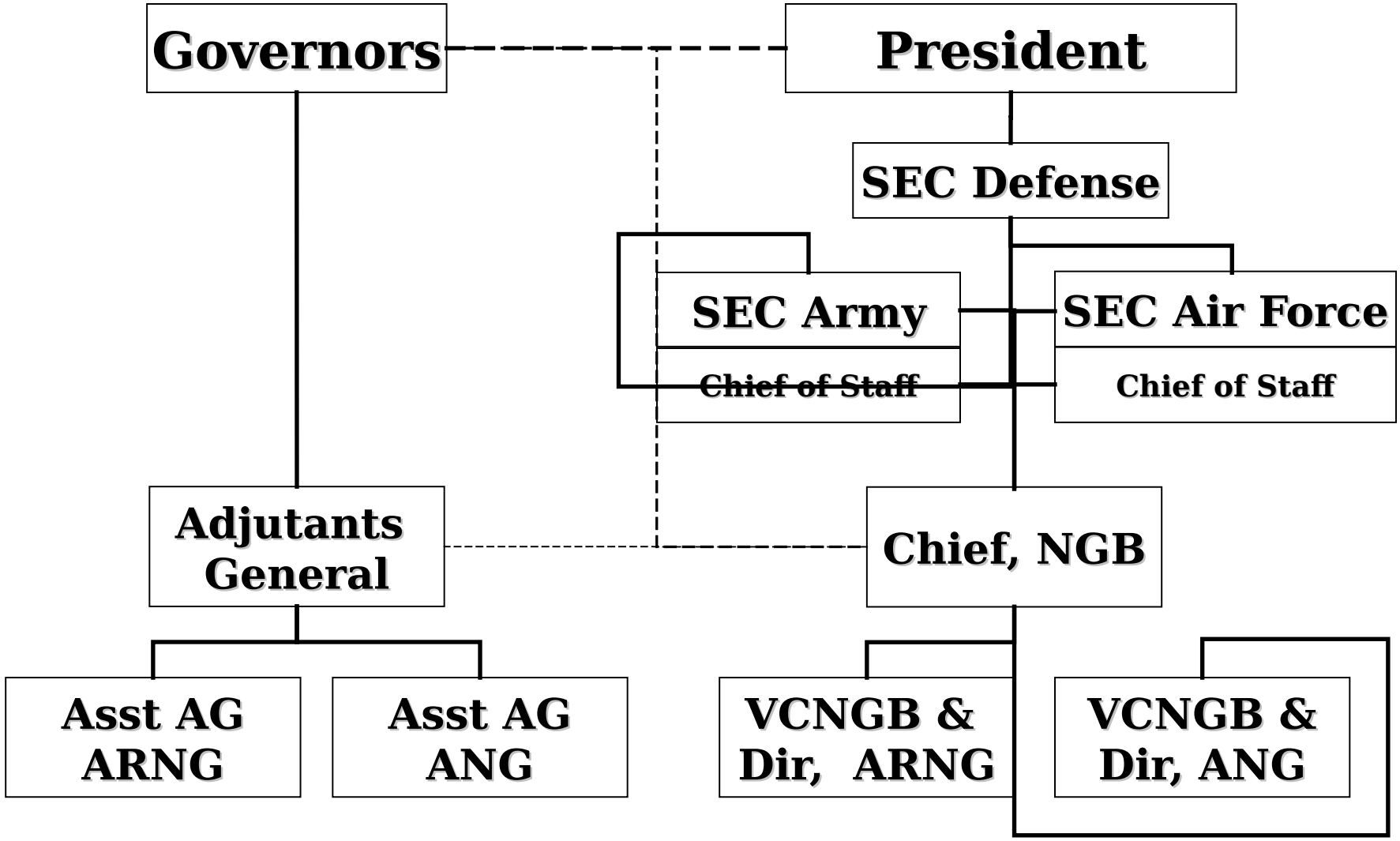
# NGB Informal Relationships



# Post Goldwater-Nichols

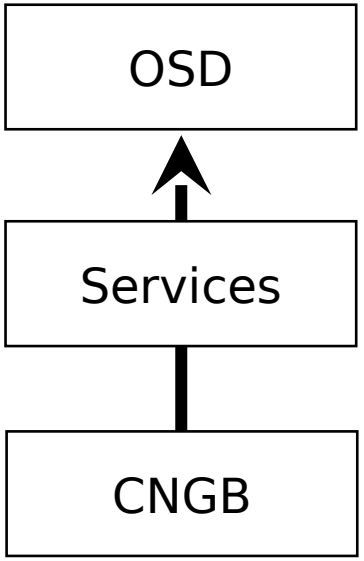


# Fed/State Relationships

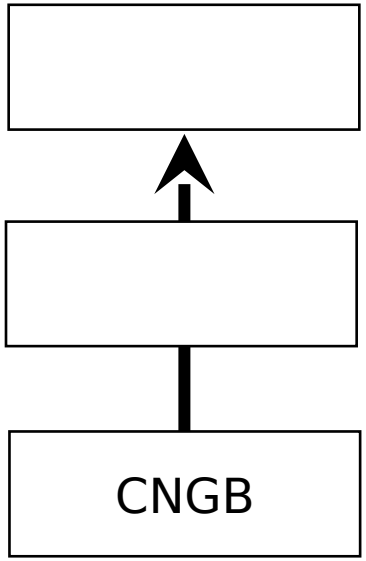


# Budget/POM Process

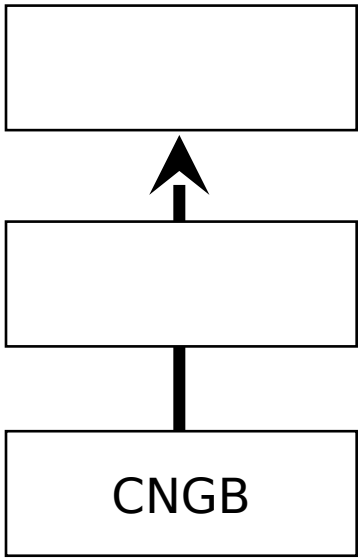
## Title 10 Warfight




## Homeland Defense




## Civil Support & Homeland Security



# Enabled for Title 10

# Empowered for State Needs

***Providing Joint Capability here and abr***

**JFHQs**
**C2/ISR/RSOI**

**Joint Core Capabilities**
**Essential 10**
**HLD/HLS/DSCA**

# Mobilization Law & Policy

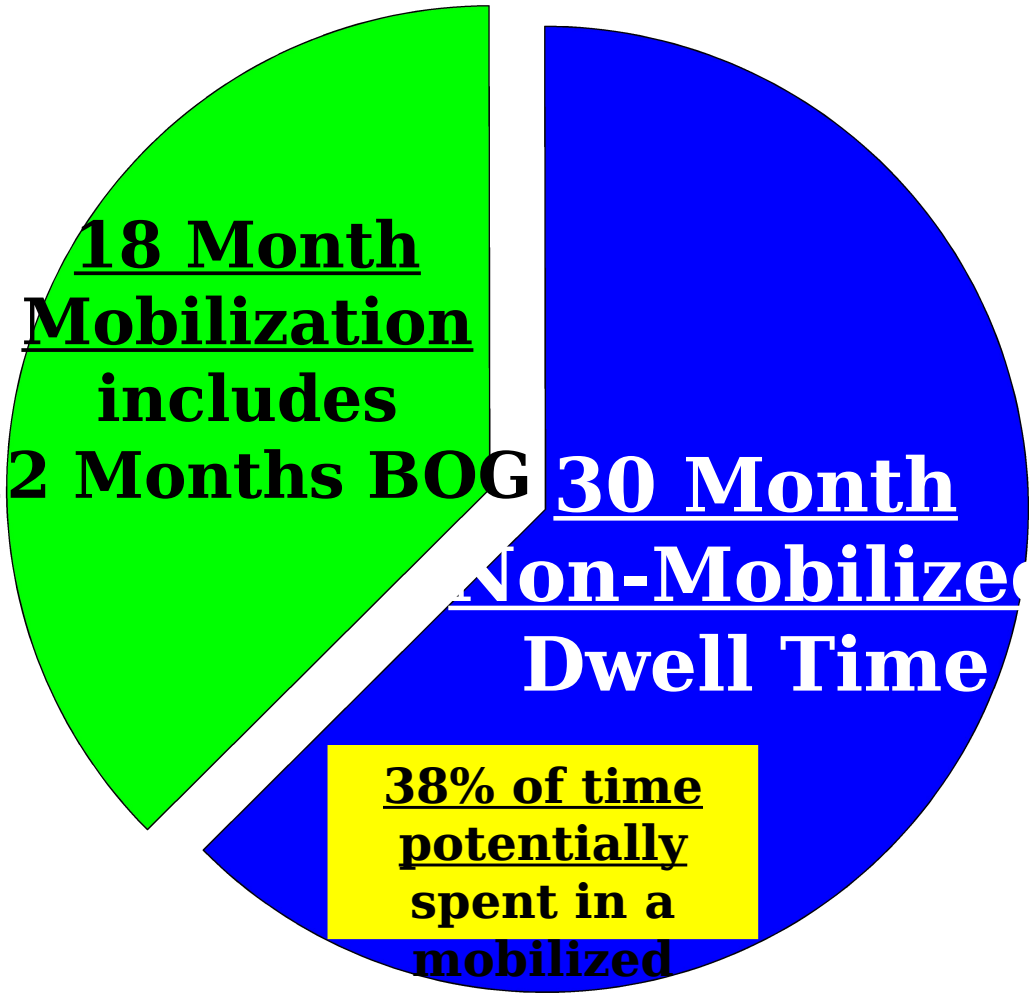
**Partial Mobilization *Law***
**Title 10, 12302** → **Not to Exceed 24 *Consecutive* Months**

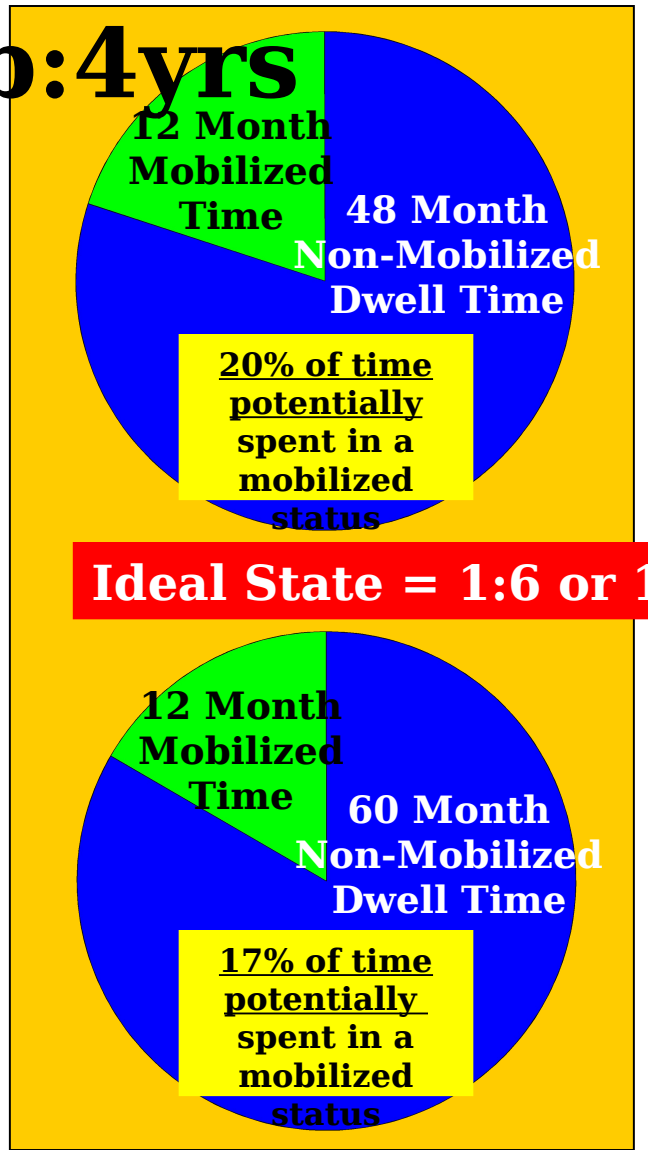
**DoD Mobilization *Policy*** → **Not To Exceed 24 *Cumulative* Months**

**12302 requires a Report to Congress every Six Months, But There is No Ceiling to the Overall duration of the Partial Mobilization**

# ARNG Dwell Time

## Current Level = 1mob:4yrs


18 Month Mobilization includes 12 Months BOG
30 Month Non-Mobilized Dwell Time
38% of time potentially spent in a mobilized status


12 Month Mobilized Time
48 Month Non-Mobilized Dwell Time
20% of time potentially spent in a mobilized status
Ideal State = 1:6 or 1:5
12 Month Mobilized Time
60 Month Non-Mobilized Dwell Time
17% of time potentially spent in a mobilized status

# ARNG Mobilization

**“alert, mobilize, train, certify, deploy”**

**Operational Force**

# “train, alert,

# America's National Guard

**Ready**
**Reliable**
**Essential**
**Accessible**

**. . . Offering uniquely American solutions to the complex security challenges our nation faces**